

Station #1 ECONOMIC VITALITY

“We take our mission of promoting a healthy local economy seriously. We are committed to facilitating economic vitality based on a “triple bottom line” approach that factors economic, environmental, and social consequences into our decision-making, and which enhances the community’s long-term wellbeing.”



Discussion Questions:

- What actions should the Port be prioritizing to foster a healthy local economy?
- What industry or market trends are most likely to impact the Port over the next 1-5 years?
- What else would you like to share with us as we update the Port’s Strategic Plan?

Station #2 INFRASTRUCTURE MAINTENANCE & DEVELOPMENT

“We manage and maintain a variety of facilities and infrastructure located throughout East Jefferson County. We recognize our fiduciary duty to adequately maintain these facilities for the long-term benefit of the community, and to develop new facilities that serve as a catalyst for community prosperity.”



Discussion Questions:

- What capital maintenance or replacement projects should the Port prioritize?
- What new opportunities for development and redevelopment should the Port be considering?
- When it comes to developing and maintaining Port infrastructure, what else would you like us to think about as we update the Port’s Strategic Plan?

Station #3

ENVIRONMENTAL LEADERSHIP & COMMUNITY STEWARDSHIP

“We strive to lead by example, and to preserve and enhance the environment of the Salish Sea for current and future generations. We are committed to cleaning up contaminated properties, improving water quality and habitat, minimizing air emissions from Port operations and making our facilities and operations more resilient and secure.”

“We recognize that we are caretakers of very special public properties. We are dedicated to safeguarding community character, restoring historic assets, and responsibly managing the facilities entrusted to our care.”



Discussion Questions:

- How can the Port better focus its efforts to protect and sustain our natural environment?
- What projects should the Port pursue to build community resilience and prepare for environmental change?
- How can the Port be a better steward of the “special places” entrusted to its care?

Station #4 FISCAL TRANSPARENCY & ACCOUNTABILITY

“We challenge ourselves to find new and better ways of being fiscally responsible. We are committed to a budgeting process that is sound and transparent, where operational budgets are balanced, and where the financing of capital infrastructure is examined from both short and long-term perspectives.”



**2025 OPERATING &
CAPITAL BUDGET**



Discussion Questions:

- How can the Port better engage with and involve constituents in budgetary decision-making?
- What steps should the Port take to improve its financial performance while honoring the principles of triple bottom line decision-making?
- What other actions should the Port pursue to ensure that it remains open, transparent and accountable to the public?

Station #5 COMMUNITY ACCESS

We exist to serve the community. We are committed to providing facilities that are open and accessible – both physically and financially – to residents and visitors alike.



Discussion Questions:

- What more should the Port be doing to preserve and expand physical access and recreational opportunities at Port facilities?
- How can the Port ensure that Port facilities remain financially accessible to the community, while fairly distributing long-term maintenance and replacement costs between direct users and taxpayers generally?
- What other community access concerns do you wish to share with us as we update the Port's Strategic Plan?

Station #6 PUBLIC INVOLVEMENT & RESPONSIVENESS TO COMMUNITY NEEDS

We listen to our citizens and customers. We believe that being receptive and prompt in responding to public input and new opportunities demonstrates that we care and that we intend to work together to make a difference.



Discussion Questions:

- How can the Port better involve the community in Port decision-making?
- What should the Port be doing to better inform and include key constituencies in Port planning and development activities?
- Are there other steps the Port should be taking to sustain and improve relationships with stakeholders and the wider community?