



Port Commission Presentation

October 12th, 2022



EDC Team Jefferson is a Associate Development Organization (ADO) designated by the WA State Dept of Commerce tasked with

- Connecting with Jefferson Co entities and organizations to represent community and economic interests
- Business support services (BRE and Attraction)
- Regional planning including research, strategy, and sector development

Exploratory work



New discussions are emerging through our

- Progress made to date
- Strat planning process taking us to an exciting new place
- Funding plan to support transformation

Past thinking has led to harm, we are thinking together differently for future impact (beyond business as usual)

New business development and community development can be planned to address appropriate place-based development and environmental needs

Progress to date: Met the MPA timeline

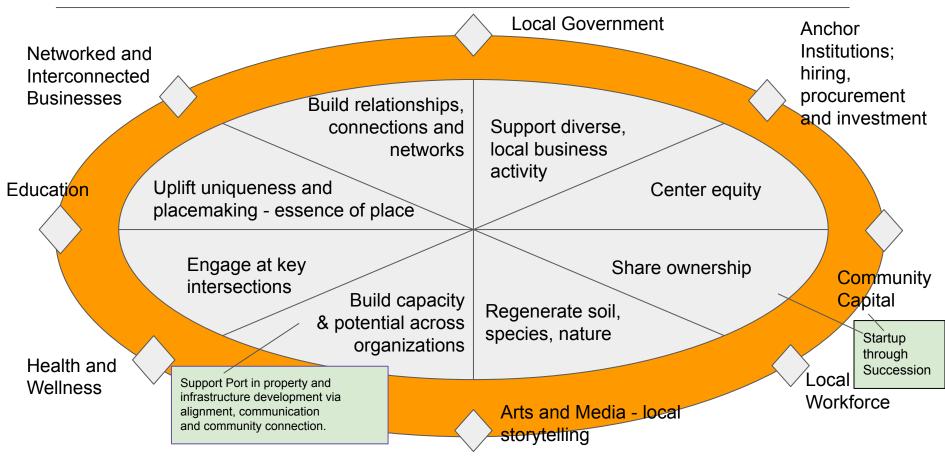


- <u>**Reorganization**</u> to meet best practices, including accounting class system, internal op systems
- Hiring admin and contractor for reorg and biz services
- ARPA 133 businesses received ARPA grant funding
- Outreach building network of community partners
- Newsletter Activation reaching 1200 businesses
- **<u>Reporting Requirements</u>** met per Commerce and MPA
- Advising BRE requirements exceeded for fiscal year 2022
- Programs and Grants detailed in later slide
- Economic Data Area Sector Analysis Process underway, and data posted on website
- Existing Conditions Report completed and published
- Support for JBAT and broadband initiatives convening, website host, outreach
- Board Development defined roles, designed policies to clarify oversight
- Strategic Planning and Work Plan development underway

Aspirational - Building Together

EDC**TEAM**

Economic Framework: Roles and Sectors

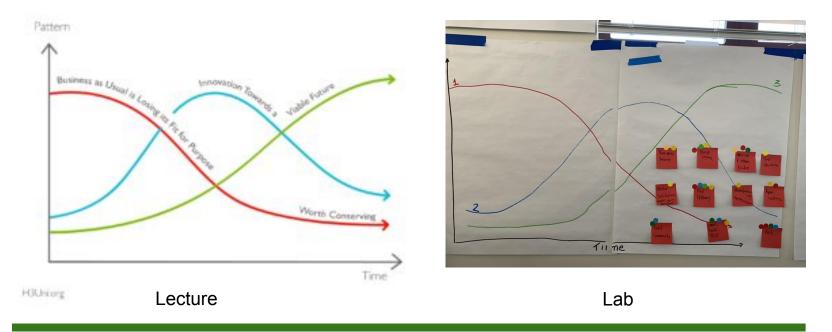


2022 Strategic Planning

Regenerative Business Creation



Leading the Community, Planning for the future, Sustaining our values



Systemic change - evolution of the Short family farm

Funding Ladder

What it will take to deliver beyond baseline



+\$50-100K, consultant team VS DIY with coach	Thriving within a Living System	Deep understanding of the life cycles of interconnected, place-based businesses nested in community
+\$75K/year for .5 FTE and \$150/hr coaching	Create Enabling Conditions	Community Wealth Building - investment, hiring, procurement, ownership
+\$35K/sector for .5 FTE and \$100/hr coaching	Build Capacity	Network; Map and gap industry clusters - infill with local business dev
+\$50K for programs	Economic Planning to Sustain Strategic Visio	on Remain viable per MPA
\$40K-63K, ops	Baseline Business and Economic Developme	nt operational costs - downsize
We are here		

• Funding levels are additive

Revenue / Expense

Primary Revenue July 2021-June 2022

\$75K/year Dept of Commerce

\$30K/year Port of PT

\$30K/year PUD

\$30K/year City of PT

\$50K/year County (PIF)

\$50K/year 270 Fund

\$8K - one time office set up

\$30K/year 068 Fund

\$303K total

*\$40K deficit in interim budget, could be as high as \$63K based on interpretation of the MPA - seeking legal clarification from the County

Primary Expenses July 2021-June 2022

58% Payroll Expense

15% Legal and Contract Expense (ARPA grant, policy development, Wendy)

12% Program Expense (economic data, NOLA, advising)

7% Office Expense

4% Rent

4% Other



EDC is working to identify >\$50K in program funding beyond the current MPA revenue

Develop a Funding Model to support described activities.

- Grants
- Community Partnerships
- Sponsorships
- Revenue Generating Services

Incoming Program Dollars

help but do only a little to offset deficit



Confirmed

- ARPA Grant Administration, \$50K all pass though
- Creative Entrepreneur Project \$40K -Jefferson Community Foundation, \$36 pass through
- Accelerator, \$10-12K, The Center for Inclusive Entrepreneurship

Unconfirmed - Application Submitted

- SBIF (\$30k)
- WW5 ?
- Kitsap Bank (\$10K)

Predominantly pass through, not helping out bottom line

Potential for transformation

- Industry gap analysis RDI
- Leadership Program RDI
- Succession planning including ESOP and Co-op - SBDC, NWCDC, Project Equity
- Community Investment Fund -NC3Now.org
- Anchor Institution Procurement -Jefferson Health Care
- Career Connect Grants JHC, others



Asking supporters to

- Provide baseline functional **operational support** (\$10K-\$16K from each of 4 public entities annually)
- Extend to a 3-year commitment to lengthen our runway
- Ideas or recommendations for us re; grant applications or other program funding opportunities

*Help us develop a sustainable baseline on which to build



THANK YOU!

For your patience

For your support

For your funding

For your brainpower