

Five

POTENTIAL PORT PRIORITIES - 2019: Items for Discussion

PROJECT-RELATED INITIATIVES

- Boat Haven Stormwater Compliance:
 - Investigation of effective/durable treatment alternatives (e.g., infiltration)
 - Build collaborative partnerships with the Department of Ecology
- Point Hudson Jetty:
 - Assess alternatives (including historic designation)
 - Identify "Preferred" Alternative
 - Pursue project funding, design and permitting for preferred alternative
- JCIA Runway Rehabilitation Project:
 - Final design/project bid – spring of 2019
 - Construction – spring/summer of 2019 or spring of 2020 (if possible)
- JCIA Food Processing, Storage & Distribution Facility
 - Work with EDC to identify potential grants to fund feasibility study
 - Pursue/secure grant funding
 - Initiate feasibility assessment

PROGRAMMATIC

- Leasing Policy – Commission Review/Adoption
- Develop/Adopt Reserves Policy
- Comprehensive Scheme/Strategic Plan Update (i.e., to remain grant eligible)
- Coordinate with City on SMP Update (scope of potential amendments, including Point Hudson)
- House-Keeping Amendments to Port Rules, Regulations & Procedures
- Update Best Management Practices (BMPs)

OPERATIONAL

- Implementation of marina software system (FSM)
- Build Net Operating Income/Revenues (strengthen the Port's financial position)
- Lease Port Properties:
 - Fill empty spaces
 - Eliminate holdover tenancies – negotiate term leases
 - Lock in predictable revenue streams at market rates
- Review of lease portfolio – potential surplus/sale of non-performing assets
- Augment Staff Capabilities:
 - Environmental Specialist (primarily stormwater compliance focused)
 - Lease & Contracts Manager
- Executive Director Transition

PROJECT RELATED INITIATIVES

Effort (what will it take in terms of staff resources, money, commission time):

High 5, Low 1

Ranking (how important is this to the mission, regulatory timeframe, opportunity): High 5, Low 1

Boat Haven Stormwater Compliance

Initial Rank (before discussion): _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

Point Hudson Jetty

Initial Rank (before discussion): _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

PROGRAMMATIC

Effort (what will it take in terms of staff resources, money, commission time):

High 5, Low 1

Ranking (how important is this to the mission, regulatory timeframe,

opportunity): High 5, Low 1

Leasing Policy-Commission Review/Adoption

Initial Rank (before discussion): _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

Develop/Adopt Reserves Policy

Initial Rank (before discussion) : _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Comments _____

Update Best Management Practices (BMPs)

Initial Rank (before discussion) : _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

OPERATIONAL

Effort (what will it take in terms of staff resources, money, commission time):

High 5, Low 1

Ranking (how important is this to the mission, regulatory timeframe, opportunity): High 5, Low 1

Implementation of marine software system (FSM)

Initial Rank (before discussion): _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

Build Net Operating Income/Revenues

Initial Rank (before discussion) : _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

Executive Director Transition

Initial Rank (before discussion) : _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

RELATIONSHIP BUILDING

Effort (what will it take in terms of staff resources, money, commission time):

High 5, Low 1

Ranking (how important is this to the mission, regulatory timeframe,

opportunity): High 5, Low 1

Work to Rebuild Community Trust and Support

Initial Rank (before discussion): _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____

Cultivate/nurture/improve relationships with community partners

Initial Rank (before discussion) : _____

Comments _____

Effort: _____

Comments _____

Rank (after discussion): _____

Results/Reporting _____
