## Port of Port Townsend Summary of Operating & Non-Operating Revenues & Expenses 2019 Activity with Comparison to Prior Year and Budget

|                                     |           |              | Variance to  |       |            |             |
|-------------------------------------|-----------|--------------|--------------|-------|------------|-------------|
|                                     | YTD Sep   |              | prior year - | notes | YTD Budget | Variance to |
|                                     | 2018      | YTD Sep 2019 | 2018 v 2019  | not   | 2019       | Budget YTD  |
| REVENUES                            |           |              |              |       |            |             |
| Boat Haven Moorage                  | 1,431,070 | 1,464,452    | 33,381       |       | 1,463,670  | 782         |
| Yard Operations                     | 1,244,518 | 1,438,275    | 193,757      |       | 1,356,702  | 81,573      |
| <b>Boat Haven Properties</b>        | 493,973   | 535,388      | 41,415       |       | 482,250    | 53,138      |
| Pt. Hudson Marina, RV & Prop        | 1,144,859 | 1,178,137    | 33,277       | а     | 1,187,302  | (9,165)     |
| Quilcene                            | 124,367   | 131,548      | 7,181        |       | 126,822    | 4,726       |
| Ramps                               | 40,706    | 47,684       | 6,978        |       | 43,602     | 4,082       |
| JCIA                                | 100,705   | 112,922      | 12,217       |       | 104,608    | 8,314       |
| <b>Total Operating Revenues</b>     | 4,580,199 | 4,908,405    | 328,206      |       | 4,764,956  | 143,449     |
| OPERATING EXPENSES                  |           |              |              |       |            |             |
| Salaries & Wages                    | 1,613,348 | 1,521,889    | (91,459)     |       | 1,602,266  | (80,377)    |
| Payroll Taxes                       | 162,503   | 167,913      | 5,410        |       | 175,215    | (7,302)     |
| Employee Benefits                   | 557,610   | 513,469      | (44,141)     |       | 515,839    | (2,370)     |
| Uniform Expense                     | 2,647     | 5,704        | 3,057        |       | 6,349      | (644)       |
| Contract Services                   | 225,883   | 190,174      | (35,710)     |       | 209,039    | (18,865)    |
| Consulting Services                 | 54,278    | 48,629       | (5,649)      |       | 98,500     | (49,871)    |
| Legal & Auditing                    | 138,211   | 115,037      | (23,174)     | b     | 74,997     | 40,040      |
| Facilities & Operations             | 502,161   | 612,662      | 110,501      | С     | 597,749    | 14,913      |
| Utilities                           | 400,003   | 422,070      | 22,067       | d     | 422,598    | ,<br>(528)  |
| Marketing                           | 44,542    | 47,942       | 3,400        | e     | 37,116     | 10,826      |
| Economic Development                | 15,000    | -            | (15,000)     |       | 15,000     | (15,000)    |
| Travel & Training                   | 20,677    | 25,448       | 4,771        | f     | 23,113     | 2,335       |
| Cost of Goods - Fuel                | 9,059     | 12,424       | 3,365        | g     | 8,961      | 3,463       |
| Community Relations                 | -         | 35           | ,<br>35      | Ü     | , -        | 35          |
| Total Operating Expenses            | 3,745,921 | 3,683,394    | (62,527)     |       | 3,786,741  | (103,347)   |
|                                     |           |              |              |       |            |             |
| Income from Operations w/o Depr     | 834,278   | 1,225,011    | 390,733      |       | 978,215    | 246,796     |
| Non-Operating Revenue               |           |              |              |       |            |             |
| Capital Contibutions/Grants         | 113,713   | 335,481      | 221,767      | h     | 2,392,028  | (2,056,547) |
| Interest                            | 48,910    | 40,218       | (8,692)      | i     | 24,700     | 15,518      |
| Property & other taxes              | 802,718   | 686,536      | (116,182)    |       | 645,632    | 40,904      |
| Misc Non-Operating Revenue          | 55,348    | 251,791      | 196,444      | j     | 24,835     | 226,956     |
| <b>Total Non-Operating Revenues</b> | 1,020,689 | 1,314,026    | 293,336      |       | 3,087,195  | (1,773,169) |
| Non-Operating Expenses              |           |              |              |       |            |             |
| Bond Interest                       | 231,676   | 150,294      | (81,382)     |       | 143,544    | 6,750       |
| Bond Mgmt, Issuance & Misc Exp      | 1,408     | 450          | (958)        |       | 1,135      | (685)       |
| Election Expense                    | -         | -            | -            |       | -          | -           |
| Total Non-Operating Expenses        | 233,084   | 150,744      | (82,340)     |       | 144,679    | 6,065       |
| Net Non-Operating Income (Expense)  | 787,606   | 1,163,282    | 375,676      |       | 2,942,516  | (1,779,234) |
| Net Income (Loss)                   | 1,621,884 | 2,388,293    | 766,409      |       | 3,920,731  | (1,532,438) |

## Notes:

- (a) YTD Point Hudson revenues are more than the prior year, but still slightly below budget. The RV Park was significantly below budget due to the February cold weather (~8,000) which continues to effect the YTD budget results.
- (b) Whereas this is below 2018, it is higher than budget due to invoices for legal services related to Seattle Maritime Academy litigation regarding the John Cobb derelict vessel. A settlement payment was received in July that offset the YTD SMA legal fees (~\$47,000).
- (c) The primary reason for the variance to prior year is due to the Cash Basis reporting of payment for the Port's General Liability and Property insurance as it is no longer allocated monthly, but recognized when paid (~September annually). YTD Actual is slightly head of Budget.
- (d) The primary reason for the year to year comparative increase is due to invoice payment timing using Cash Basis reporting rather than accrual. Budget is on target.
- (e) Signficant increase in Marketing costs, specifically marketing port facitlities and services, with emphasis on the Marine Trades (increase of \$6,181). Other costs are related to Promotional efforts, such as \$2,900 newspaper contribution to the Working Waterfront section of the Leader last winter.
- (f) Variance to prior year, 2019 is higher due to Hazwoper training for staff (\$4,181).
- (g) Increase from year to year comparison and YTD budget to actual is changing from accrual based (reporting the cost of fuel SOLD), versus cash based (reporting the cost of fuel PURCHASED).
- (h) YTD Capital Contributions/Grants are less than YTD budget because it was anticipated the Port would be in construction phase of the JCIA Runway Rehab project at this point when the budget was adopted last year.
- (i) Interest income is higher than budgeted because more cash has been retained since the JCIA Runway Rehab construction hasn't commenced.
- (j) Increases to Miscellaneous Non-Operating Revenue for the \$100,000 paid for the purchase of a surplused building by New Day Fisheries; these monies have been placed in the Port Wide Capital Reserve. In addition, there was an increase of approximately \$132,000 for the portion of the SMA legal settlement (\$212,000) that wasn't used to pay down the outstanding accounts receivable for the Cobb vessel.

## Port of Port Townsend YTD Cashflow report

|  |       | YTD September 2019 |
|--|-------|--------------------|
|  | notes |                    |
| Net Income                                 |       | 2,388,293          |
| Net Change in Accruals from Balance Sheet* |       | 252,875            |
| Less: Capital Expenses:                    |       |                    |
| JCIA Runway Replacement project            |       | (300,165)          |
| PTBH Water Meters project                  |       | (23,727)           |
| BH Breakwater Repair 2019                  |       | (5,176)            |
| PH Moorage Office Exterior Paint 2019      |       | (9,328)            |
| WorkYard Resurfacing 2019                  |       | (3,230)            |
| PH South Jetty 2019-2020                   |       | (1,446)            |
| PH 375 Hudson St Air Quality Imprvmts 2019 |       | (16,158)           |
| Boat Haven Net Float Reconstruction        |       | (8,259)            |
| Improvements                               |       | (98,867)           |
| Equipment replacement                      | а     | (91,096)           |
| Total Capital Expenses                     |       | (557,452)          |
| Less: Principal Payments on Debt:          |       |                    |
| Point Hudson - 2015 LTGO Refunding Bond    |       | -                  |
| PTBH Marina - 2010 LTGO Bond               |       | (450,000)          |
| Total Principal Payments                   |       | (450,000)          |
| Increase (Decrease) in Cash Y-T-D          |       | 1,633,716          |
| Beginning Cash at 1/1/2019                 |       | 1,632,311          |
| Ending Cash at 9/30/2019                   |       | 3,266,027          |

<sup>\*</sup>These are current assets and current liabilities.

## **Notes:**

(a) Purchase of the following equipment & vehicles:

Vactor truck from City of Port Townsend (\$10,432)

Maintenance trucks (\$24,161 & \$2,500)

full payment of BH Restroom Fob Locking system (\$16,192)

(2) replacement tires for 300 ton Travelift (\$23,762)

BH Ramp Pay Station Kiosk & install (\$14,050)